BUILD KCI

KANSAS CITY INTERNATIONAL AIRPORT NEW TERMINAL PROJECT

March 2022 Monthly Report

EDGEMOOR INFRASTRUCTURE & REAL ESTATE

April 30, 2022

Pictured: Solar panels on the Parking Garage.

SOLAR PANEL FACTS

The solar array shown in the photo on the left is on the south facade of the Parking Garage and will provide power to the Garage.

- The system utilizes 510 Sunpower 330 watt solar modules (panels) for a total of 168.3 kilowatt (kW) of DC power.
- The amount of power generated annually by this system will be equivalent to what 20 average homes would use in a year.
- The solar modules each have 96 very thin monocrystaline silicon photovoltaic (PV) cells with a copper sheet on the back of each cell, connected together to carry the electrons that jump off them when the solar radiation hits the front of the cell.
- The DC electricity is converted to clean, usable AC electricity by three 50kW Inverters.
- The modules have aluminum frames around them and tempered glass on the face for strength and durability to last many decades.
- As a renewable energy source, this system contributes to the project's path to achieving LEED Gold certification.
- The solar panel installation was completed by KCMO-based Staco Electric, and delivery of the system is part of J.E. Dunn's Parking Garage design-build subcontract with CWC.

PROJECT UPDATE BY THE NUMBERS

617 AVERAGE DAILY WORKFORCE ON SITE DURING MARCH 2022 (M-F)

129 KCMO-CERTIFIED M/WBE FIRMS ENGAGED

KC METRO AREA FIRMS ENGAGED **235**

JOINT VENTURE AND MENTOR-PROTÉGÉ ARRANGEMENTS **13**

**As of March 31, 2022*

CONTENTS

Project Milestones 02
Project Budget & Schedule 03
Developer Pledge 04
TWEP 05
Project Procurement 06
Project Construction 07
Items We're Tracking 10
Stakeholder Communications 11
Project Governance 12
Team Member Profile 13
Appendices 15

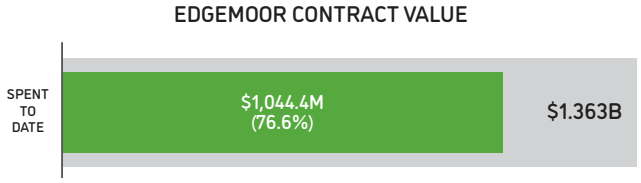
PROJECT MILESTONE

- March 2022 marks both three years since groundbreaking and one year from completion! The photos below illustrate the transformation of the site over the past three years.

Pictured below: View of Terminal A on April 19, 2019 (left) compared to the New Single Terminal on March 31, 2022 (right).

PROJECT BUDGET

Approximately seventy-seven percent (76.6%) of Edgemoor's project budget has been spent as of March 31, 2022. The Total Project Cost of $1.5 billion includes Edgemoor's Final Guaranteed Maximum Price (GMP) of $1.363 billion.



PROJECT SCHEDULE

Schedule Critical Path: As of the end of March, completion of the interior fit-out in the headhouse continues to be the main emphasis for the critical path. Headhouse ceiling work is underway and its completion will be followed by the layout and pouring of terrazzo flooring. These dust-producing items are to be completed prior to commissioning and testing of the HVAC equipment. With Group 1 Passenger Boarding Bridge installation scheduled to start at the beginning of April, completion of Phase 5 airside paving is critical to allow for remain-over-night (RON) parking of airplanes on the west side of Concourse B.

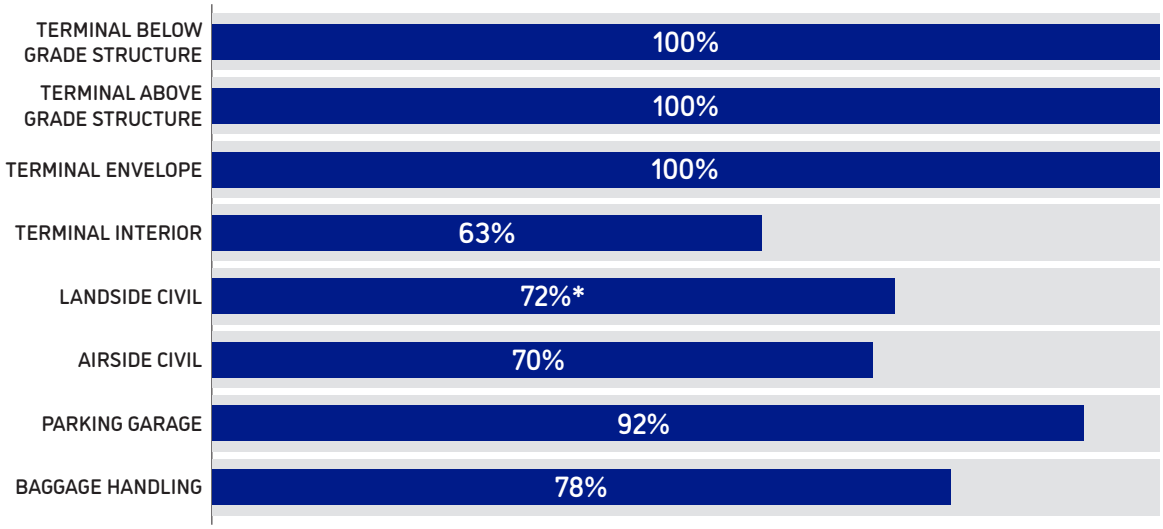
Weather Days: Prior to March, Clark | Weitz | Clarkson (CWC) expended the allotted 60 workdays anticipated for the New Terminal weather impacts. During March, CWC expended **zero (0)** total weather days for the New Terminal; **zero (0)** weather days for the Parking Garage, and **zero (0)** weather days for the airside civil scope. There are **seven (7)*** remaining weather days for the airside civil scope.

**Correction: Last month's report mistakenly reported there were five (5) remaining weather days for airside civil scope.*

UPCOMING MILESTONES

SPRING '22	• Glass Passenger Boarding Bridges begin arriving on site (first arrival April 7) • Baggage Handling System mechanical installation complete • Turnover of tenant space to Delta Sky Club
SUMMER '22	• Parking Garage exterior glass complete (projected completion moved from Spring to Summer due to material delivery timing) • Terrazzo installation complete • New Terminal final fit-out (interior signage, glass, ornamental metals, final paint) starts • Begin turnover of tenant spaces to Vantage Airport Group (Master Concessionaire)
MARCH '23	• New Terminal opens

CONSTRUCTION SCHEDULE PROGRESS BY ACTIVITY



The chart above uses schedule activity completion as a broad indicator of construction progress.
**Note: Landside Civil construction progress was reported last month in error at 83%. The correct progress percentage through March is 72%.*

DEVELOPER PLEDGE

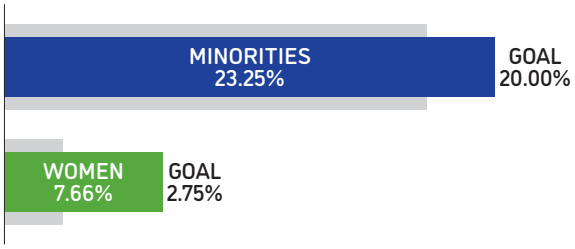
The graphs below illustrate the progress toward project goals of creating opportunities for minority and women-owned businesses (M/WBE) and inclusive workforce participation.

Payment and workforce participation data is through March 31, 2022, and the source is the City's B2Gnow reporting system.

Payments to date as of March 31:

- Professional Services:
  MBE: $14,491,248
  WBE: $11,539,869
- Construction Services:
  MBE: $126,705,675
  WBE: $98,782,937

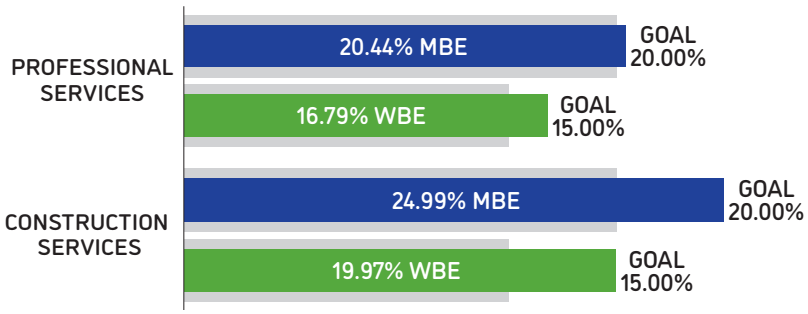
WORKFORCE PARTICIPATION



PROJECT PARTNERS

Number of firms with Professional or Construction Services contracts on the project.

M/WBE SUBCONTRACTOR PARTICIPATION



Percentages are contracted dollar amounts including HRD approved mentor/protégé and HRD acknowledged joint venture arrangements as of March 16, 2022 and as reported in the Edgemoor pay application for the period ending March 31, 2022.

Pictured below: KCMO-certified WBE AGP, Inc. is responsible for interior glazing in the New Terminal, including this glass wall that separates the gate areas from the boarding bridges and provides a "sterile corridor" for passengers arriving on international flights.

TERMINAL WORKFORCE ENHANCEMENT PROGRAMS (TWEP)

During March, the project team:

- **Provided an update on the employment of the 10th Workforce Training Program Class.** Following graduation on February 25, six of 17 WTP graduates began working on the project site for their sponsoring employers the following week. Four of the 17 graduates began working for their employers within two weeks of program graduation, and six graduates are currently awaiting processing within their respective trade unions and awaiting a start date with their employers.
- **Reviewed Workforce Training Program diversity metrics and total wages and benefits to date.** As of the date of this report, the Workforce Training Program participants have been: 48% Black or African American, 35% White, 10% Hispanic or Latino, 5% of two or more races, and 2% Native American, Asian American, or those who chose not to disclose their race/ethnicity. The program's participants were 73% male and 27% female. Wages and benefits earned by the WTP graduates on the project to date totals $2,289,000.
- **Offered a job site tour for students of the Northland Career Center.** Following up on our participation in the Northland Career Center job fair, TWEP staff provided a job site tour for 25 high school students and 12 teachers of the Career Center's Aviation Program. The career interests of the high school students included becoming a pilot, working in air traffic control, aircraft mechanics, and firefighting. The Northland Career Center prepares students for a continually changing world by providing relevant experiences. **More information about the Northland Career Center can be found at this link.**

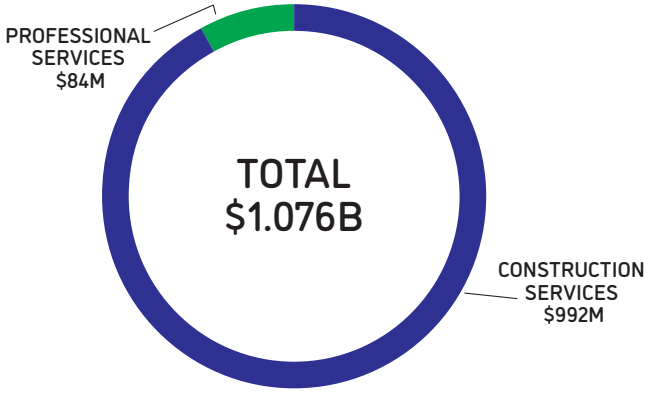
Pictured below: The Edgemoor team hosted a jobsite lunch in recognition of female craftworkers during Women in Construction week, March 7-11.

PROJECT PROCUREMENT

As of March 31, 2022, the value of executed subcontracts was approximately $1.076 billion. The Appendix E Procurement Log presents a summary of current procurement packages.

To date, the Edgemoor Team has procured Construction Services from **five (5)** HRD acknowledged Joint Ventures and **eight (8)** HRD approved Mentor-Protégé arrangements between non-M/WBE firms and KCMO-Certified M/WBE firms. Subcontracted work under Joint Ventures and Mentor-Protégé arrangements totals approximately **$175 million**.

SUBCONTRACTED WORK TO DATE



Pictured below: Tradesperson installing one of the electrical components of the BHS conveyor system in the baggage make-up area.

PROJECT CONSTRUCTION

Construction progress highlights for March are listed below by project component.

Parking Garage:

- Completed installation of the solar panels on the south facade

Landside Civil:

- Relocated parking in E3 and E4 Circle lots and began reconstruction of Bonn Circle exit roadway

Airside Civil:

- Continued with installations of trench drainage system
- With warmer weather, resumed concrete pavement placement west of Concourse B and on the north side of the airfield
- Continued with installation of light duty pavement and sidewalks around the New Terminal

NEW TERMINAL

Exterior:

- Began framing the perimeter of the Departures roadway canopy

MEPS:

- Completed functional testing of the four electric boilers in the Central Utility Plant

Baggage Handling System:

- Continued work with mechanical installation approximately 80% complete and electrical installation approximately 65% complete
- Energized BHS Electrical Motor Control Panels and began testing of the 2.5 miles of Baggage Handling System conveyor equipment

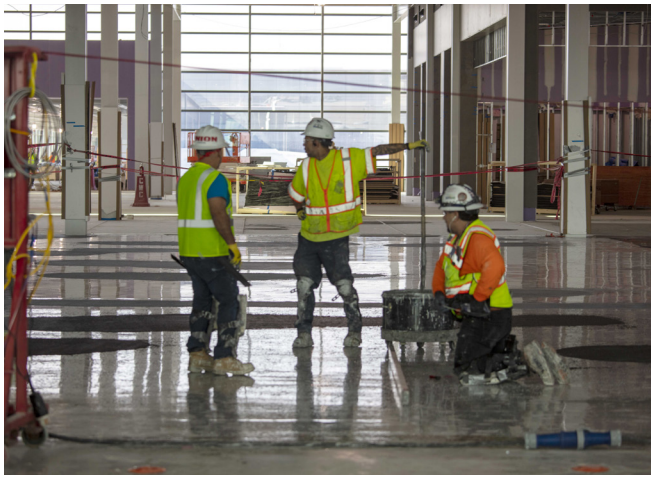
Interior Finishes:

- Wood ceilings have been completed in the concourses and grids for ceiling installation have started on both levels of the headhouse
- Gate counters and display monitors are being installed in the concourses

Punch List:

- Team members have created final architectural “punch lists” for areas in the lower and upper levels of South Concourse B. Subcontractors are in the process of closing out items so that areas may be inspected for completion

Pictured above: CWC and Siemens team members observing testing of the electric boilers.



Pictured above: Preparing the floor for terrazzo placement in what will be the Security Screening Checkpoint (SSCP) area.

Pictured above: Gate counters and monitors for flight information displays installed at the south end of Concourse B. The carpet installed in this area is covered with temporary protection.

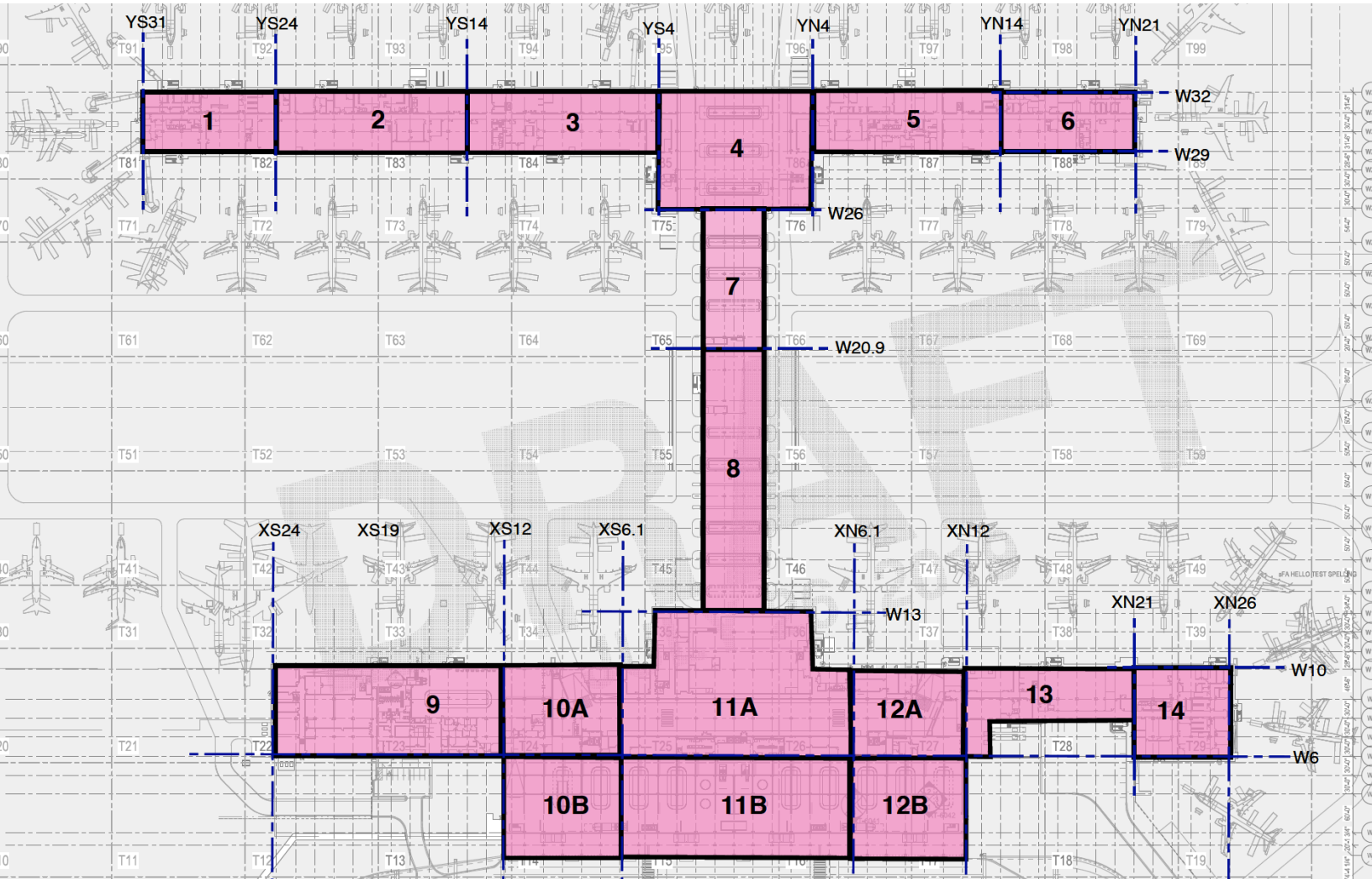
PROJECT CONSTRUCTION *(CONT.)*

New Terminal Building Progress

	Concourse B						Connector			Concourse A							
										Headhouse (West)			Headhouse (East)				
Building No.	1	2	3	4	5	6	7	8	9	10A	11A	12A	10B	11B	12B	13	14
Drywall & Framing	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	O
Vertical & Horizontal Transportation	X	X	X	O	X		X	X	X	O	O	O	X	O	X	O	
Painting	X	X	O	O	O	O	O	O	O	O	O	O	O	O	O	O	O
Ceiling Grid/Tile/Wood	X	X	X	O	X	X	O	O	O	O	O	O	O	O	O	O	O
Terrazzo	X	X	X		X	X		O	X	O	O		O	O	O		
Carpet	X	X	X		O	O			O	O							O
Millwork	O	O	O							O		O				O	O
Baggage Handling				O			O	O	X	O	O	O	O	O	O		

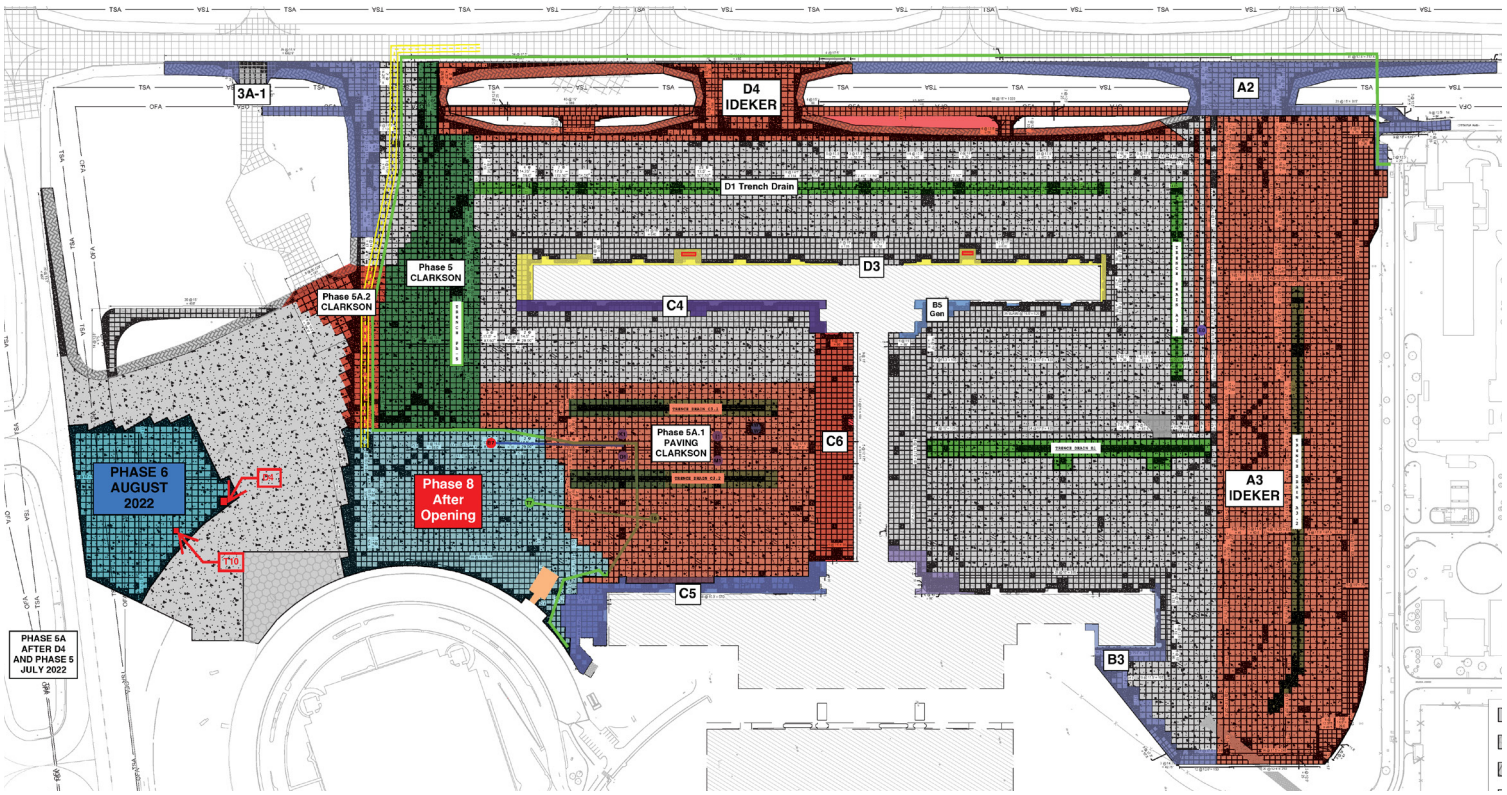
x Building Complete | o Ongoing | Not Yet Started | N/A | √ Construction Complete

Pictured below: Graphic of numbered buildings in the New Terminal, identified for construction sequencing.



PROJECT CONSTRUCTION *(CONT.)*

Pictured below: Apron and taxilane demolition, utility installation, and paving phasing diagram. The graphic shows current status of airside civil work. Tiles in gray around the New Terminal represent areas where airfield paving has been completed



Pictured below: Workers placing concrete reinforcing rebar in preparation for paving on the north side of the airfield.

ITEMS WE ARE TRACKING

During March, there were no material disputes with respect to the work. We have noted corrective action being taken below, along with other items the team is tracking closely and that require attention from all stakeholders. Each issue includes a description of steps the project team is taking to mitigate impacts that could occur as a result of these issues. Edgemoor will provide updates on all items noted in the monthly reports until each is resolved.

COVID-19

March 2020-February 2022: The Edgemoor Team is taking the advised precautions to minimize the risk of infection on the New Terminal jobsite and has implemented a COVID-19 management plan. During this period, CWC identified some subcontractor production inefficiencies due to social distancing and COVID-19 cleaning/maintenance requirements. COVID-19 related cost and schedule impacts through September 30 have been resolved within the approved budget and schedule. During October, CWC advised of the potential for material cost increases or delays related to COVID-19 impacts. Any material impacts to project cost or schedule as a result of COVID-19 will be tracked and reported to KCAD. There were 171 confirmed COVID-19 cases among project team members from March 2020 through February 2022.

March Update: The team remains vigilant in trying to minimize COVID-19 transmission on the project. There were zero (0) reported cases among project team members during March. The New Terminal project is operating in accordance with Federal guidelines. The team will track COVID impacts on the project, including labor and material availability or cost escalation.

POTENTIAL CONTAMINATED SOILS

August 2019-February 2022: While removing pavement in the New Terminal footprint, workers noted a strong fuel odor in the vicinity of the existing aviation fuel line. Testing of soil samples from the area detected very low levels of contaminants in the soil below the State's Default Target Levels (DTL), and, as such, the soil may remain in place. The team has established monitoring and storage protocols for any potentially contaminated soils and water in coordination with KCAD and in accordance with KCMO and Missouri Department of Natural Resources (MDNR) requirements. This item will remain on the list until below-grade excavation activities are complete and final test results from any soils or water, segregated due to potential contamination, have been received.

March Update: The team continued working to finalize a close-out report for the Tank 7 fuel lines and Tank 4 diesel tank, which was sent to MDNR in March for review.

ELEVATED ROADWAY

January 2021-February 2022: The team is monitoring non-structural cracks that have developed in the concrete topping slab of the elevated roadway. The cracks are small in width and run, generally, consistently along the roadway at the joints between the precast double-tees, which form the structure of the roadway. The Engineer of Record has confirmed that the cracks are not a structural concern. During February, the project team installed gauges to monitor the cracks on the elevated roadway. The monitoring will continue over the course of 12 months, starting in March 2021, to measure potential variations in the crack width. The results of the crack monitoring system will inform the final corrective action selection. At this point in time, the design-build team believes the most appropriate fix would be to fill the cracks with a Missouri Department of Transportation (MoDOT) approved crack filler. Subsequent to filling the cracks, an epoxy sealer can be applied to protect the elevated roadway surface from future water intrusion.

March Update: A third-party consultant recommended a concrete sealer. The project team is working to achieve KCAD's concurrence with the proposed sealing process.

Pictured above: View of the approach road to the New Terminal and Parking Garage. The north facade of the Garage (shown here) will be clad with glass panels in the coming months.

STAKEHOLDER COMMUNICATIONS

KANSAS CITY AVIATION DEPARTMENT AND AIRLINE PARTNERS

During March, KCAD, PMG, the ATR, and Edgemoor Team reviewed the operational and facilities training requirements for KCAD and Airline partners. CWC is preparing a draft training schedule for their training components by the end of April. PMG will provide a similar schedule for training activities that will be provided by their team or by others with whom KCAD has contracted directly. The team also worked to advance planning for the turnover of interior spaces for fit-out by KCAD tenants.

FEDERAL AGENCIES (FAA, CBP, TSA)

The Edgemoor Team is working closely with several federal agencies on New Terminal design and construction activities.

FAA: The project team provided a 1Q22 update for the FAA Regional Office on March 31, and several FAA representatives also toured the jobsite on that day.

TSA: TSA's consultant, Raytheon, visits the site approximately monthly to review the BHS installation progress. Representative from Smiths Detection are on site, building the TSA Explosive Detection System (EDS) network server and conducting SAT (Site Acceptance Testing) on the EDS screening machines.

CBP: CBP representatives are on-site regularly to inspect work progress in their designated areas of the New Terminal.

MUNICIPAL ARTS COMMISSION (MAC)

The Edgemoor Team continues to provide coordination assistance to KCAD, PMG, and the artists whom the City has selected for the One Percent for Art program in the New Terminal.

PROJECT WORKFORCE

The average number of workers on the jobsite during March, Mondays through Fridays, was **617**. The jobsite is also open on Saturdays, but not all subcontractors use this time. Through March, **3,249,904** workforce hours have been logged on the project.

SAFETY

The table below provides safety data for the job to date:

	March 2022	Job-to-Date Total
Recordable Incidents	0	12
Lost Time Incidents*	0	3

**Lost Time Incidents are a subset of all Recordable Incidents*

OSHA defines a recordable incident as any work-related injury or illness that requires medical attention beyond first aid or that results in loss of consciousness, days away from work, restricted work, or transfer to another job. A lost time incident (a subset of recordable incidents) is a work-related injury or illness that results in days away from work.

There were **zero (0)** Recordable and **zero (0)** Lost Time incidents on the jobsite during the month of March.

COMMUNITY OUTREACH

On March 3, reporters from local news station KSHB broadcast throughout the day from the New Terminal construction site, marking the "one year from completion" milestone.

On March 7, Mayor Lucas visited the jobsite to review New Single Terminal and Parking construction progress.

During the week of March 7-11, the project team celebrated Women in Construction week with events including a Lunch & Learn with Hartline President and Owner Jennifer Hart and Jobsite Lunch honoring all female craftworkers currently on the project.

On March 17, the Edgemoor and CWC team volunteered at The Farmer's House, an organization located just to the north of KCI. The Farmer's House works with teens and adults with developmental disabilities to provide job readiness and self-sufficiency skills, community inclusion, and meaningful employment. Project team volunteers helped get their farm market and gardens ready for seasonal operations.

On March 22, KCAD and Edgemoor provided a project update to the Greater KC Chamber Aviation Committee.

On March 24, KCAD and the Edgemoor team sponsored a successful news media tour of the New Terminal. The media tour was timed to coincide with the March 25 3rd Anniversary of the New Terminal Groundbreaking.

On March 25 and 29, respectively, project team members provided jobsite tours for the Greater KC Chamber Centurions and KC Streetcar team.

On March 30, as noted in the TWEP update, TWEP team members toured students and teachers from the Northland Career Center's Aviation Program around the New Terminal.

Edgemoor issues a quarterly Project Update to the community via email. **The latest update can be viewed at this link.** Sign up to receive the Project Update at **kci-edgemoor.com**. The team also provides updates on Twitter and Facebook at **@kciedgemoor**.

PROJECT GOVERNANCE

During March, the Project Management Committee (PMC) and Steering Committee (SC) reviewed and approved the following:

- Addition of an International Baggage Recheck area adjacent to the International Arrivals Hall that will allow passengers who have cleared Customs to recheck baggage for a connecting domestic flight (use of Owner Contingency);
- Addition of a Centralized Glycol Facility on the airfield that will allow for consolidated deicing operations by the airlines (use of Owner Contingency);
- Construction of a Cellular Distributed Antenna System within the New Terminal (use of Project Contingency);
- Construction of additional shell space for future retail or amenity uses adjacent to the gate areas at the north end of Concourse A;
- Two bundles of Project Contingency uses that included various scope additions to the project; and,
- Three bundles of Design Evolution Contingency uses that included various design evolution items.

The PMC provides direction on major decisions for the project and is composed of one representative each from KCAD, Edgemoor and the airlines:

- KCAD: Ian Redhead, Deputy Director, Operations & Maintenance
- Edgemoor: Geoff Stricker, Senior Managing Director
- Airlines: William Manning, Airline Technical Representative

The SC oversees the PMC and is required to approve PMC decisions regarding issues that materially affect airline operations, project schedule, or project scope, or that affect the payments required of the airlines under the Airline Use and Lease Agreement. The SC is composed of one Airline Representative and the Director of the Kansas City Aviation Department.

- Airlines: Kyle O'Neal, Southwest Airlines
- KCAD: Pat Klein, Director

Pictured below: Edgemoor and CWC team members volunteered at the Farmer's House in Weston, MO. The Farmer's House works with teens and adults with developmental disabilities to provide job readiness and self-sufficiency skills, community inclusion, and meaningful employment.

TEAM MEMBER PROFILE

3 Questions with Jessica Rau

Company: Clark | Weitz | Clarkson, A Joint Venture

Project Scope: Quality Project Manager

Pictured above: (Left) Jessica Rau, Quality Project Manager at CWC, on the jobsite. (Right) Jessica's daughter, Olivia, playing dress up in her mom's personal protective equipment (PPE).

Jessica Rau grew up in tough circumstances in the Bronx and was in foster care as a high school sophomore, her younger siblings separated. Naturally, she had anger issues around the situation. A teacher suggested she go out for rugby, and that became an important step in her mental health, her educational path, and her life. She was good enough to be recruited to play for the top Division II women's rugby team in the country at Norwich University in Vermont. She asked that same teacher what to do. "It's real, I checked it out. You're going. You're getting out of New York!"

As a first generation college student, Jessica wasn't sure what to major in. Because she'd been the only high schooler to score a perfect 100 on the New York state math test, she decided to major in math. A rugby team member asked if she was good at problem solving and she said yes, so her teammate suggested she major in engineering. She switched her major and earned her bachelor's degree in civil engineering in 2012.

Her first few jobs out of college gave her valuable customer service experience. Her military boyfriend was moving to Texas, so she followed him there. At Fort Bliss she could see steel beams rising for a massive billion dollar project. She found out the company doing the building was Clark Construction, and they were hiring. She found her calling.

It was while working for Clark in El Paso that she heard they were pursuing an even bigger project, and she was told it was "an airport in Kansas City". Her husband applied for a transfer to Fort Riley, and they moved to Topeka when she was 34 weeks pregnant with her first child. Now they live in a house in the northland near KCI.

Jessica has been working on the KCI project since 2018. Her colleagues note that she has been instrumental in the project set up and initial organization, and remains a go-to person for understanding different processes and software platforms that the team needs to stay on time and on budget.

Q: What does your job entail?

Right now I do Quality Control. I'm a routine-oriented person, I love process and procedure. I keep a monster spreadsheet going. Most recently I've been doing the Punch List for Buildings 1-3, making sure that whatever the owner or the architect find deficient is repaired.

I have worked with nearly all of the primes and sub-contractors at one time or another, including the MBEs and WBEs. Relationships are the most rewarding part of my job. I feel lucky to work with such great people.

One of the WBEs I've enjoyed working with from very early on is Jennifer Hart with Hartline Construction. She did our safety carpentry package and has gone on to do a number of other projects with other teams at the site. Jennifer is famous for giving out honey that she and her husband harvest, and my daughter Olivia (4) loves that honey so much that she wants to drink it straight out of the bottle.

Q: You've been a part of this project for the entire four years it has been going on. How will you feel in March of 2023 when it opens?

I want to be on one of the very first flights out of this new terminal. I don't care where it's going, I just want to experience it.

I've been so involved from the very beginning. I walked the old A Terminal building to make a list of all the things the Aviation Department wanted to keep, next worked with the enabling crew to put up fences and signage

TEAM MEMBER PROFILE *(CONT.)*

around the site, and when the demo team did their work, I stood at the bottom of that huge hole. Now I am doing Quality Control and so I see every inch of the New Terminal under construction. It will be great to see it fully operational.

My daughter doesn't know exactly what I do. When I pick up Olivia from daycare, she sees my safety vest and hard hat and tells people, "My mommy was building houses today." She looks pretty cute in a hard hat!

Q: Your husband was deployed for nine months to Korea, and now he's pursuing his MBA, so is it challenging to be a working mom?

It can be, but it helps that the daycare we use was set up as part of the TWEP to serve people like me. It opens at 6:00 a.m. and stays open until 6:00 p.m.

I love a good routine, and from the moment Olivia was born, my daughter has followed our processes and procedures. She was even born on my actual due date. I went into labor the day before but she waited until "Zero Dark Thirty" — that's military speak for 12:30 a..m.— to be born when she was scheduled to be born.

(It's safe to say that Jessica Rau is doing her part to be sure the new terminal is signed, sealed and delivered on its due date in March 2023.)

Pictured below: A view not seen from the camera on the Air Traffic Control Tower, this photo shows progress on airfield paving on the west side of the New Terminal.

Appendix A

ACRONYMS & DEFINITIONS

AOA	Airport Operations Area Perimeter
ARFF	Airfield Rescue & Fire Fighting
ATR	Airline Technical Representatives
BHS	Baggage Handling System
BIM-FM	Building Information Modeling integration with Facilities Management
CAI	Community Arts, Inc.
CBP	Customs and Border Protection
CUP	Central Utility Plant
CWC	Clark | Weitz | Clarkson, A Joint Venture (Project Design-Builder)
DTL	Default Target Levels
EDS	Explosives Detection System
FAA	Federal Aviation Administration
GMP	Guaranteed Maximum Price
GSE	Ground Service Equipment
ICS	Individual Carrier System (type of BHS)
KCAD	Kansas City Aviation Department
KCATA	Kansas City Area Transportation Authority
KCI	Kansas City International Airport
KCMO	Kansas City, Missouri
KC SPP	KC Strategic Partnership Program
MAC	Municipal Arts Commission
MBE	Minority-Owned Business Enterprise
MCI	Airport Code for KCI Airport (Mid-Continent International)
MDNR	Missouri Department of Natural Resources
MEP	Mechanical, Electrical, and Plumbing
MSE	Mechanically Stabilized Earth
PMC	Project Management Committee
PMG	Paslay Management Group (Owner's Representative)
RFP	Request for Proposals
RON	Remain-Over-Night
SC	Steering Committee
SD	Schematic Design
SOM	Skidmore, Owings & Merrill LLP (Project Lead Designer)
SSCP	Security Screening Checkpoint
TIO	Transportation, Infrastructure, and Operation
TSA	Transportation Security Administration
TWEP	Terminal Workforce Enhancement Programs
VSR	Vehicle Road Service
WBE	Woman-Owned Business Enterprise
WTP	Workforce Training Program

Appendix B

STORED MATERIALS

The Pay Application for the period through March 31, 2022 included a cumulative gross value of $2,794,499.06 in stored materials with various subcontractors listed below. The request was accompanied by all documentation required for stored materials.

Company Name	Scope	Pay Application Amount
Collins & Hermann	Fencing	$752,003.11
Staco Electric	Site Ductbanks	$4,220.00
Genesis	Cut and Cap	$80,328.00
Musselman & Hall	Terminal B Walkway	$188,338.50
J.E. Dunn	Parking Structure	$363,572.00
Omega Concrete	Architectural Masonry Precast	$25,000.00
American Direct	Doors/Frames/Hardware	$161,653.73
DH Pace	Overhead Coiling Doors	$183,399.00
Metro Tile Contractors	Tile	$251,891.00
Regents Flooring	Resilient Flooring	$527,672.00
Freedom Interior Solutions	Miscellaneous Furniture	$12,296.72
Dimensional Innovations	Airplane Simulation Room	$95,000.00
KAI/CJR JV, LLC	Airline Tenant Fit Out	$149,125.00

Total as of March 31, 2022: $2,794,499.06

Appendix C

SUBMITTALS LOG

KCI Outstanding Submittal Item Report Update (Owner)

The submittals log can be reviewed by following the link below.

Edgemoor March 2022 Monthly Submittals Log

Summary of open submittal days in review:

	Oct '21	Nov '21	Dec '21	Jan '22	Feb '22	Mar '22
0-14 Days	56	23	27	46	41	22
15-29 Days	19	12	7	42	15	18
30+ Days	26	51	62	53	54	43
Total:	**101**	**86**	**96**	**141**	**110**	**83**

MATERIALS TESTING & INSPECTIONS LOG

The materials testing and inspection log can be reviewed by following the link below. The log includes outstanding discrepancies and items that were closed during this reporting period. Items identified and resolved within a reporting period will not be included on this list.

Edgemoor March 2022 Monthly Report Material Testing & Inspection Log

March 2022		
	Opened Discrepancies	Closed Discrepancies
Subgrade	0	0
Auger Cast Piles	0	0
Pile Caps & Grade Beams	0	0
Superstructure	0	1
Enclosure	1	2
General Civil	2	2
Roadway & Elevated Roadway	0	0
Parking Garage	4	6
Total:	**7**	**11**

Above: Summary of discrepancies opened and closed during the month of March.

Entire Project			
	Total Open	Total Closed	Total Discrepancies
Subgrade	0	55	55
Auger Cast Piles	23	0	23
Pile Caps & Grade Beams	1	336	337
Superstructure	5	312	317
Enclosure	36	127	163
General Civil	5	163	168
Roadway & Elevated Roadway	0	29	29
Parking Garage	26	206	232
Total:	**96**	**1,228**	**1,324**

Above: Summary of total open and total closed discrepancies to date.

PROCUREMENT LOG

Below please find the KCI Airport New Terminal procurement packages as of March 31, 2022.

Group #	RFP Issued to Bidders	Scope of Work	Award (Prime Contractor)
0	January 2018 through July 2018	Asbestos Survey Work Geotechnical Investigation Hazmat Testing and Report Terminal Mechanical and Plumbing (Design Build) Terminal Electrical (Design Build) Parking Garage (Design Build) Site Utility Modeling Site Office Buildout Structural Peer Review	Anlab Environmental TSi Geotechnical Olsson U.S. Engineering Capital Electric J.E. Dunn SK Design Various Cagley
0	April 2019	TWEP Needs Evaluation	Amazing Traditions
0	July 2020	Historical Study & Exhibit Design	DI
2	September 2018	Demolition Cut/Cap Utilities Maintenance of Traffic Early Earthwork	Renascent Genesis IBC Four J
2A	December 2019	Asphalt and Concrete Paving for Early Work Safety Carpentry Construction Cleaning Utility Relocations (Storm, Sanitary, Water) Aviation Fuel – Phase 1 (Relocate) ~~Aviation Fuel – Phase 2 (Complete)~~ Earthwork for Terminal Foundations Medical Clinic Badging System Logistics Trailer Complex	Julius Kaaz Hartline Riteway Rodriguez USE/AMC JV By MCI Fuel Consortium J.A. Lillig Excavation Mobile Medical FC Universal
2B	May 2019	Eastern Access Roadways Eastern Access Roadways Electrical	Kissick Capital Electric
2C	May 2019	Surveying Break Tent Dumpsters ~~Shuttle Service~~ Temporary Toilets Construction Trailers	Trekk Big Top My Dumpster Guy & Jim's Disposal Service By KCAD ORI Aries/AT&S
3	December 2018 April 2019	Auger Cast Test Piles Deep Foundations – Auger Cast Piles (Design-Build)	CBS Piling Berkel
3A	January 2019	Baggage Handling System (Design-Build)	Vanderlande
3B	June 2019	Terminal Electrical Gear	Capital Electric
4	July 2019	Terminal Cast in Place Concrete Substructure and Slab on Grade Terminal Cast in Place Concrete Superstructure Terminal Cast in Place Slab on Metal Deck Structural Steel / Metal Deck Vertical and Horizontal Transportation Foundation Waterproofing	J.E. Dunn J.E. Dunn Musselman ADF-CSCA JV Schindler S&W
4A	July 2019	Underslab Electrical	Capital Electric
4B	July 2019	Underground Plumbing	U.S. Engineering
5	August 2019	Curtain Wall and Punched Windows	Physical Security
6B	September 2019	Architectural Precast	Omega
6A	October 2019	Landside Civil & Elevated Roadways	Clarkson/Realm JV
TWEP	November 2019	Child Care Extra Hours Services	Multiple Providers
DUNN	November 2019	Parking Garage Architectural & Structural Precast Fabrication	Coreslab Structures
DUNN	February 2020	Parking Garage Glass/Glazing	AGP
7B	February 2020	Systems Integration	Siemens

PROCUREMENT LOG *(CONT.)*

Group #	RFP Issued to Bidders	Scope of Work	Award (Prime Contractor)
7C	February 2020	Fire Protection (Sprinklers) Metal Stairs Roofing (including Rough Carpentry for Roofing) Overhead Doors Applied Fireproofing	American Fire Sprinkler Qualico Flynn D.H. Pace E&K of Kansas City
BIM-FM	February 2020	BIM to FM Integration	Arora/EDI
7D	March 2020	Landside Surface Parking Masonry Louvers (Furnish Only) Joint Sealants & Air Barrier	Ideker Heitkamp Triangle Sales Larkin Contracting
7A REBID	April 2020	Landside Civil - Utilities Airside Civil - Concrete Paving Airside Civil - Wet Utilities Airside Civil - Grading and Demolition Airside Civil - Fencing Airside Civil - Blast Fencing (Furnish Only) Airside Civil - Retaining Walls Airside Civil - Pavement Markings	Blue Nile Ideker Kissick JA Lillig Collins & Hermann (with Fencing) Radmacher Brothers Excavating (with Concrete Paving)
8A	June 2020	Drywall, Framing and Ceilings Rough Carpentry Doors, Frames and Hardware Loading Dock Equipment & Scissor Lift GC for KCAD and Airline Tenant Spaces	E&K American Direct Whitley Construction Miner Corp KAI/CJR JV
8B	August 2020	Painting Resilient Flooring Carpet Terrazzo Miscellaneous Metals Breach Control Liquid Applied Flooring	MVP Regents Flooring Grazzini Brothers Concorp Record Door Desco
8X	August 2020	Communication Site Ductbanks	Staco Electric
9A	August 2020	Millwork Interior Stone Ceramic Tile Ornamental Metals Interior Glass Signage Landscaping Division 10 - Specialties Exterior Fountain	Isec Carthage Metro Tile Isec Under Review by CWC AGP Hermes Isec Outside the Lines
9B	October 2020	Miscellaneous FF&E Bird Control Canopies & Covered Walkways	Freedom Interiors Whitley / Capital Electric Musselman & Hall
10	August 2021	Final Cleaning - Terminal Final Cleaning - Roof	WBM Midwest Riteway

CONSTRUCTION SITE PLAN

Below is the Construction Site Plan.

TERMINAL WORKFORCE ENHANCEMENT PROGRAMS REPORTING

Low Interest Loan Program

Lead Bank Loan	Original Note Date	Contract Line of Credit	Maturity Date	Total Origination Fee % (varies by loan size)	Contractor Portion of Origination Fee	Edgemoor Origination Fee % (varies by loan size)	Edgemoor Origination Fee
Loan #1	3/27/2019	$155,000.00	3/27/2020	4.75%	1.00%	3.75%	$5,812.50
Loan #2	7/20/2018	$96,000.00	7/20/2019	5.00%	1.00%	4.00%	$3,840.00
Loan #3	7/20/2018	$60,000.00	7/20/2019	5.00%	1.00%	4.00%	$2,400.00
Loan #4	7/20/2018	$60,000.00	7/20/2019	5.00%	1.00%	4.00%	$2,400.00
Loan #5	7/20/2018	$504,000.00	7/20/2019	4.25%	1.00%	3.25%	$16,380.00
Loan #6	8/5/2019	$600,000.00	8/5/2020	4.25%	1.00%	3.25%	$19,500.00
Loan #7	12/10/2019	$250,000.00	8/5/2020	2.50%	1.00%	1.50%	$3,750.00
Loan #8	1/10/2020	$2,000,000.00	1/10/2021	2.50%	1.00%	1.50%	$30,000.00
Loan #9	5/1/2020	$500,000.00	11/1/2020	4.25%	1.00%	3.25%	$16,250.00
Loan #10	9/25/2020	$2,000,000.00	9/25/2021	3.50%	1.00%	2.50%	$50,000.00
Loan #11	10/21/2020	$750,000.00	10/21/2021	4.25%	1.00%	3.25%	$24,375.00
Loan #12	2/21/2021	$1,500,000.00	2/21/2022	3.50%	1.00%	2.50%	$37,500.00
Loan #13	10/4/2021	$450,000.00	10/4/2022	4.25%	1.00%	3.25%	$14,625.00
Loan #9 renewal	9/25/2020	NA	2/10/2022	2.25%	1.00%	1.25%	$7,500.00
Loan #11 renewal	10/21/2021	NA	1/21/2022	2.13%	1.00%	1.13%	$2,000.00
Loan #16	2/25/2022	$500,000.00	11/25/2022	4.25%	1.00%	3.25%	$16,250.00
Loan #9 renewal	10/21/2020	NA	4/21/2022	4.25%	1.00%	3.25%	$,2000.00
Total through March 31, 2022: $9,425,000.00							**$254,582.50**

Pay Without Delay

List of participating firms through March 31, 2022:

PROFESSIONAL SERVICES

01. 3T-Design & Development, LLC
02. Amazing Traditions, LLC
03. Anlab Environmental
04. Bare Business Basics
05. Custom Engineering, Inc.
06. Draw Architecture & Urban Design, LLC
07. DuBois Consultants, Inc.
08. From the Ground Up Photography, Inc.
09. FSC, Inc.
10. Hg Consult, Inc.
11. HJM Architects, Inc.
12. KEM Consulting LLC
13. Land3 Studio, Inc.
14. Leigh & O'Kane, LLC
15. Lightworks, Inc.
16. Michele & Associates
17. Parson + Associates, LLC
18. Premier Engineering Consultants, LLC
19. Priority Engineers, Inc.
20. SK Design Group, Inc.
21. Taliaferro & Browne, Inc.
22. Tech. Services to Go, Inc.
23. TREKK Design Group, LLC
24. Wellner Architects, Inc.

CONSTRUCTION SERVICES

01. A Clean Slate, LLC
02. AGP, Inc.
03. Alexander Mechanical Corp.
04. Alpha Energy & Electric, Inc.
05. American Fire Sprinkler Corp.
06. Axiom Construction
07. Blue Nile
08. Compass Roofing
09. Dye Electric, LLC
10. Enterprise Control Systems, Inc.
11. Exceptional Waste Solutions, LLC
12. Four J Environmental, LLC
13. Freedom Interior Solutions, LLC
14. Genesis Environmental Solutions, Inc.
15. Gonzalez Construction
16. Hartline Construction, LLC
17. Hermes Landscaping Inc.
18. IBC Traffic, Inc.
19. Image Staffing, LLC
20. Infinite Energy Construction, Inc.
21. J.A. Lillig Excavating, Inc.
22. J.A. Lillig Grading, LLC
23. Julius Kaaz Construction Co., Inc.
24. K. Ramos Interiors, LLC
25. Maher Oil Co.
26. Midwest Contracting Services, LLC
27. MJ Builders LLC
28. New Horizons, LLC
29. Omega Concrete Systems
30. Pro Metals, LLC
31. Realm Construction
32. Richardson Hauling Inc.
33. Riteway Maintenance & Supply, LLC
34. Rodriguez Mechanical Contractors, Inc.
35. SE3, LLC
36. SheDigs IT, LLC
37. T-Shirt King, Inc.
38. Tanner & Son Trucking, Co, LLC
39. Three Feathers Construction & Sales, LLC
40. Universal Construction Company
41. Whatever It Takes
42. Whitley Construction

TERMINAL WORKFORCE ENHANCEMENT PROGRAMS REPORTING

Small Business Incubator Space

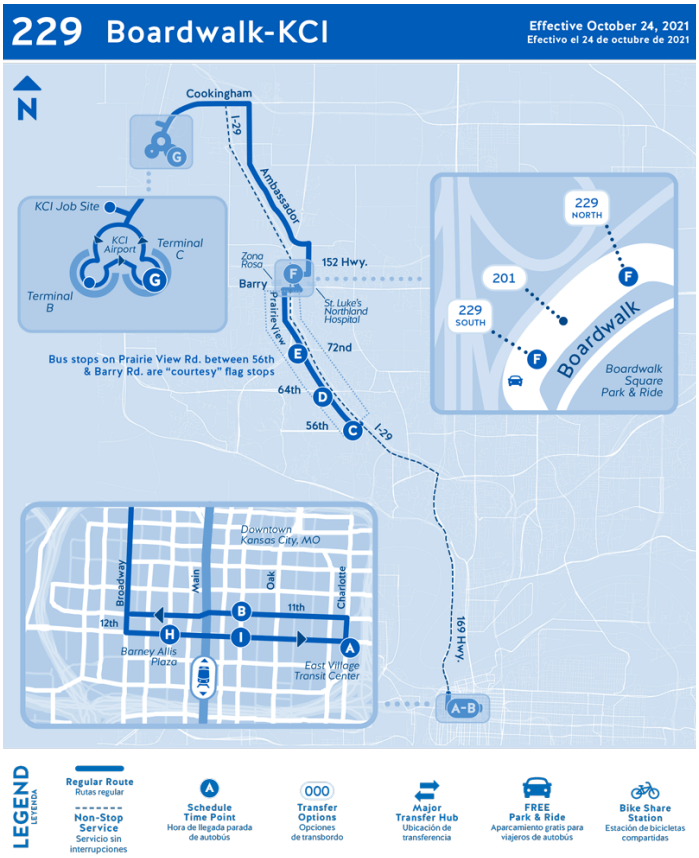
There are three (3) firms that have occupied space in the project office. A survey was developed to assess the needs and interests of the program. The survey was sent to 75 business representatives, with 4 of the 5 respondents indicating an interest in the program.

As interest in the program grows, and if space is no longer available within the project office, accessibility to this program may be offered through the installation of an on-site project trailer or by subcontracting space within close proximity to the project site. An on-site project trailer was delivered in July for use by Parrish & Sons and Gonzalez Construction. The two firms occupied the trailer in August 2021.

General Contractor Training Program

The General Contractor Training Program will be developed into a series of lunch and learns. The series will be delivered by experts in the construction industry and facilitated by CWC staff. Based on the responses from a prior interest survey, suggested topics for the series will include: Safety Plans, Purchasing, Quality Control, Organized Labor, and Business Development. A draft agenda for the series is being developed now. No costs were incurred for this program during the month of March 2022.

Project Transportation



Project Childcare Facilities

- Emmanuel Child Care | 2416 Swope Parkway and 4736 Prospect Avenue
- Kiddie Depot Daycare | 3501 Woodland Avenue and 2105 Prospect Avenue
- Sweet Chariot Childcare | 2901 Flora Avenue
- Talented Tots Learning Center | 2901 Williamsburg Terrace
- United Inner Cities Childcare | St. Mark Center (12th & Garfield) and Metro Center (38th & Troost)

CELEBRATING WOMEN IN CONSTRUCTION

Top row: Rachael Miller *(Coreslab Structures)*, Lisa Haisan *(CWC)*, Tracey Jenkins *(Clarkson Construction Company)*
Second row: Dianna King *(Mark One)*, Guadalupe Vasquez *(Flynn)*, Emily Mace *(Grazzini Brothers)*
Third row: Jennifer Horstman *(Mark One)* , Emily Snyder *(Mark One)*, Lexi Beach *(Mark One)*
Bottom row: Sara Geenens *(American Fire Sprinkler Corp.)*, Kathi Vandel *(LightWorks)*, Kate Sweeten *(CWC)*

Edgemoor Monthly Report

KANSAS CITY INTERNATIONAL AIRPORT NEW TERMINAL PROJECT

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